



ICGN

International Corporate Governance Network

European Commission

**Unit F2: Corporate governance, social
responsibility**

By email Only: jeroen.hooijer@ec.europa.eu

3 December 2014

Dear Mr Hooijer

**Re: ICGN address to the Legal Affairs Committee of the European Parliament regarding
amendments to the Shareholder Rights Directive**

I was pleased to address the Legal Affairs Committee of the European Parliament on the subject of the revision of the Shareholder Rights Directive yesterday and I have pleasure in sending you a comprehensive paper submitted to the Jury Secretariat. This follows a letter sent to you on 4 November in relation to certain aspects of the Directive's revisions ahead of my presentation at the 5th European Corporate Governance Conference under the Italian Presidency.

The International Corporate Governance Network (ICGN) is an investor-led organisation of governance professionals with members including institutional investors based in over 50 countries and collectively responsible for assets under management in excess of US\$18 trillion. Our membership also includes other stakeholders in the field of corporate governance, including company directors and secretaries, professional advisors and academics.

The ICGN shares your mission in striving to create a modern and efficient corporate governance framework in Europe and to foster better engagement between companies and investors. Our own mission is to inspire and promote effective standards of governance to advance efficient markets world-wide. We do this by connecting governance professionals at global meetings, informing debate on emerging issues, and influencing the development of good governance policy. For more information visit www.icgn.org

Should you wish to discuss any of the points raised, please contact me or my colleague George Dallas, ICGN Policy Director, by email at George.dallas@icgn.org by telephone on +44 (0) 207 612 7098.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Kerrie Waring', written in a cursive style.

Kerrie Waring
Managing Director